



YI-AN HUANG
City Manager

City of Cambridge

Executive Department

CMA 2026 No. 2
IN CITY COUNCIL
April 27, 2026

To the Honorable, the City Council:

In response to Awaiting Report #26-20, which requested that the City Manager provide a report for all major capital initiatives at or above \$15,000,000 for the period of FY21 to FY26, we have compiled this report on the following 15 major capital initiatives:

1. Multi-Use Paths Program – Linear Park and Danehy / New Street Path
2. Buildings – 221 Mount Auburn Street Project
3. Buildings – Fire Headquarters Project
4. Buildings – Municipal Facilities Improvement Plan (MFIP) Program
5. Buildings – School Building Repairs and Improvements Program
6. Buildings – Tobin Montessori and Darby Vassall Upper Schools Project
7. Sewer/Stormwater – Alewife Program
8. Sewer/Stormwater – Capital Repairs Program
9. Sewer/Stormwater – Remedial Construction Program
10. Sewer/Stormwater – River Street & Western Avenue Program
11. Sewer/Stormwater – The Port Program
12. Streets – Central Square Project
13. Streets – Complete Streets Reconstruction Program
14. Streets – Massachusetts Avenue – Waterhouse to Alewife Brook Parkway Project
15. Water – Water Works Construction Program

Overview

The Finance Department works closely with the Deputy City Manager and City departments to manage capital budgets. Department heads and project managers work closely with the Finance Department in developing cash flow forecasts and project schedules. The Finance Department and Budget Office regularly review expenditures and authorized unissued debt to ensure the City is following its formal debt policies and regulatory bonding requirements.



Of the 15 major capital initiatives described in this report, all but one had total appropriations of at least \$15 million between FY21 and FY26. The one exception is the Sewer/Stormwater – Alewife Program, which totaled \$10 million during FY21 to FY26. We included this one because most of this program’s funding supported the construction of the stormwater tank on the Tobin Montessori and Darby Vassall Upper Schools complex, even though it was appropriated as a separate initiative and only included a \$10M appropriation during FY21 and FY26. An earlier appropriation in FY20 of \$15 million for this program also supported the stormwater tank, which we have included to present a fuller picture of the cost.

For clarity, this report groups capital initiatives into two categories—projects and programs—defined below:

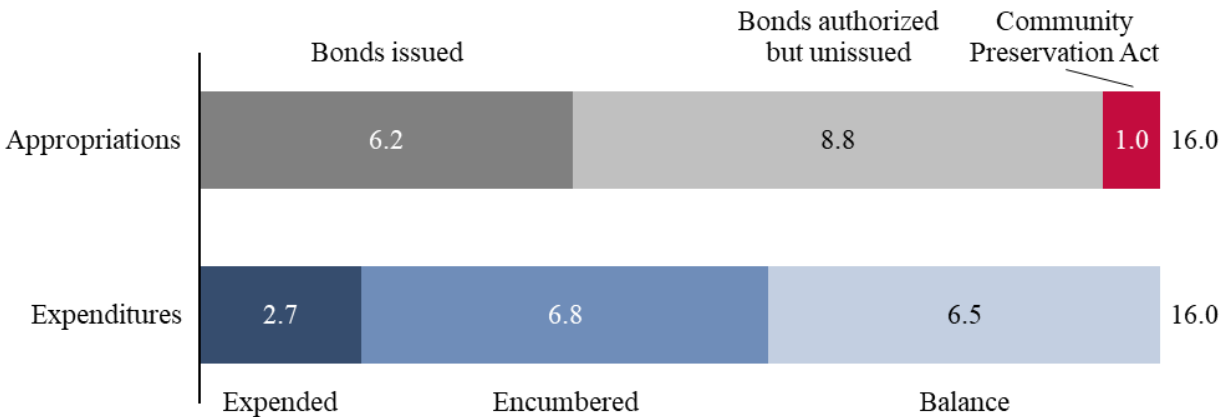
- Projects are time-bound, individual initiatives such as the streets improvements to Massachusetts Avenue and the Fire Headquarters.
- Programs are continuous initiatives, such as Complete Streets or sewer and stormwater work in The Port. Some programs have annual appropriations to support continuous improvements, like water works construction. Others have appropriations every few years as different phases of the program begin and are completed. An example of this is sewer and stormwater work in The Port.

For programs with annual appropriations, this report only includes appropriations and expenditure data between FY21 and FY26. For a couple of projects and programs with appropriations every few years, the report includes data from FY19 and FY20 to present a fuller picture of the cost.

A section dedicated to each of the 15 initiatives follows. We have included a legend explaining the colors in the graphs for each initiative in the appendix, followed by two summary tables with 1) capital appropriations for each initiative by fiscal year and 2) appropriations and expenditure data by initiative and funding source. Expenditure data is as of March 31, 2026.

Multi-Use Paths Program – Linear Park and Danehy/New Street

FY20-FY26 appropriation and expenditures, (\$M)



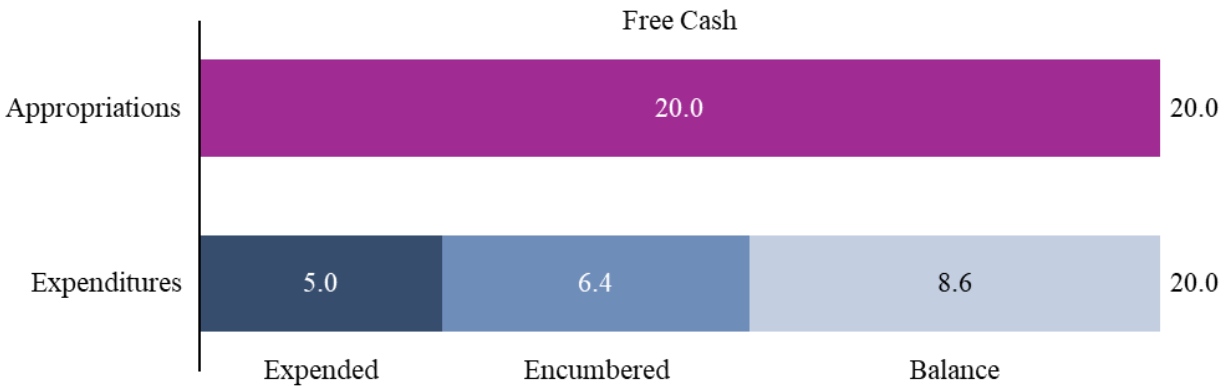
The Multi-Use Paths Program supports the design and construction of paths that provide off-road bicycle and pedestrian travel for people of all ages and abilities, consistent with the City’s commitment to Complete Streets and Vision Zero, as well as Envision and the Cambridge Bicycle Plan.

Funds appropriated between FY20-26, including an FY23 loan authorization for \$15 million, primarily support work on Linear Park and the Danehy / New Street Path. These appropriations are anticipated to cover the full cost of Linear Park and Danehy / New Street Path. Construction is underway for drainage, lighting, landscaping, and surface enhancements at Linear Park. Linear Park was originally constructed in 1984 and is a well-loved neighborhood park and a key connection for people biking and walking. Construction is anticipated to be completed in 2027. Danehy / New Street Path is in the planning and design process. It will be located on a former rail right-of-way that the City acquired in 2016 and will provide community members a safe off-road path to Danehy Park, residential buildings along New Street, Fresh Pond Mall, and the existing Watertown Greenway multi-use path.

The FY23 budget book program page is named “CDD: Multi-Use Paths-Danehy/New Street Path, Linear Park and Grand Junction Path.” The FY23 appropriation will primarily support Linear Park and Danehy/New Street Path. Remaining funds after the completion of these two projects may be used to support Grand Junction in the future.

Buildings – 221 Mount Auburn Street Project

FY21-FY26 appropriation and expenditures, (\$M)

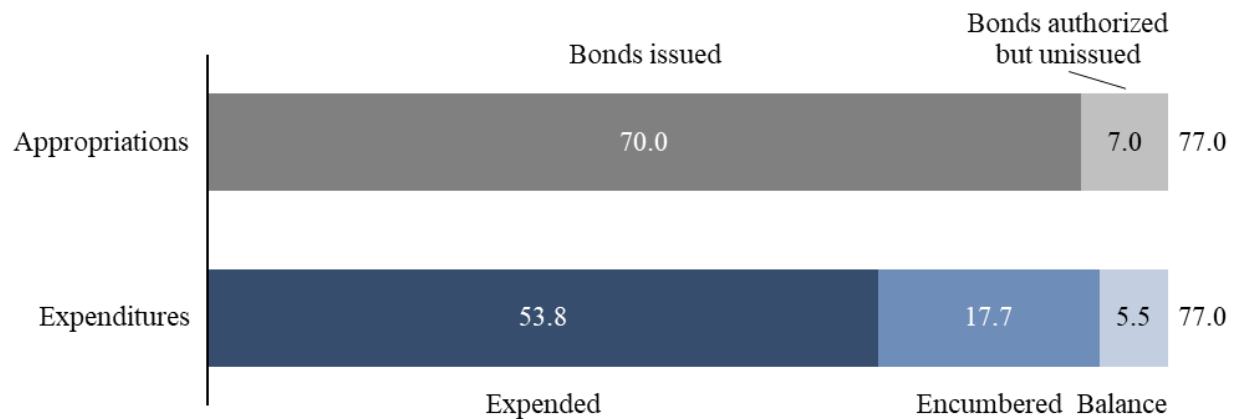


The 221 Mount Auburn Street Project funds the planning, permitting, risk-reduction protocol development, traffic management plan, demolition, and safe disposal of debris of the nine-story Riverview Condominiums at 221 Mount Auburn Street. In 2023, structural deficiencies were identified in the building and engineers discovered the building was not built as originally designed. Following analysis and inspection, the Condo Trust concluded repairs were not feasible and the building would need to be demolished. However, the Riverview-in-Cambridge Condominium Trust was unable to secure the financing necessary to perform the demolition. Due to the public health and safety concerns with the building, the City intervened in 2025 to complete the demolition. After the demolition is complete, the City will recover all costs associated with the project by billing unit owners for their share of the cost and placing liens on the property.

On June 23, 2025, City Council appropriated \$20 million in Free Cash for this project. As demolition is nearing completion, the estimated cost to complete this project is under \$13 million. Remaining funds will return to Free Cash.

Buildings – Fire Headquarters Project

FY19-FY26 appropriation and expenditures, (\$M)

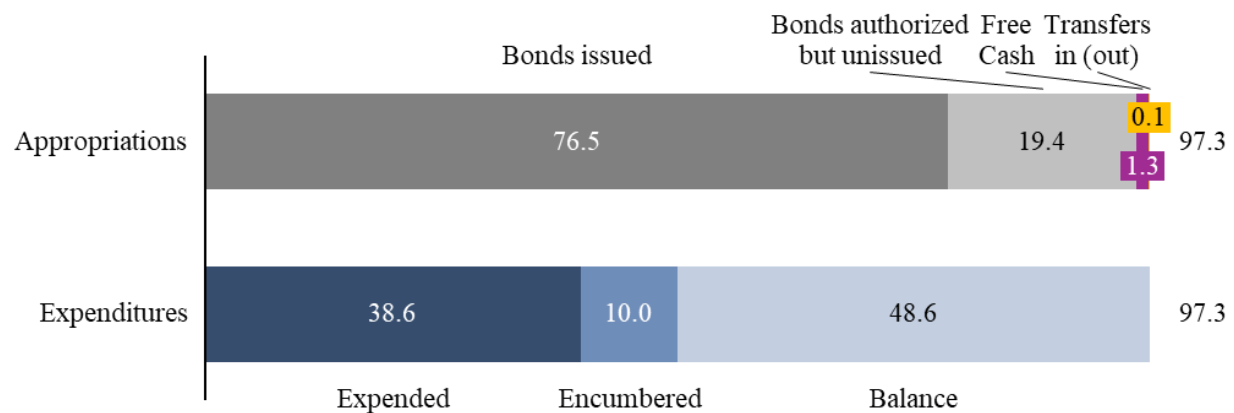


The Fire Headquarters Project supports the design and reconstruction of the Fire Station Headquarters at 491 Broadway, which was constructed in the 1930s. The project will improve the working and living conditions within the building, including enhanced safety features, updated locker rooms, updated dormitories, and improved kitchen facilities. It will also include a fossil fuel-free heating system and solar panels to align with the City’s Net Zero goals.

Funds appropriated in FY19, FY20, FY23, and FY24 will cover the total project cost. Construction is expected to be completed in 2027.

Buildings – Municipal Facilities Improvement Plan (MFIP) Program

FY21-FY26 appropriation and expenditures, (\$M)



The Municipal Facilities Improvement Plan is an ongoing program to provide and maintain high-performing facilities for staff, occupants, the public, and the broader community. The City uses an integrated, whole-building approach that engages stakeholders in identifying goals and performance targets, obtains occupant feedback through surveys, and considers the interactions of building systems when developing improvement plans. Funding supports deferred

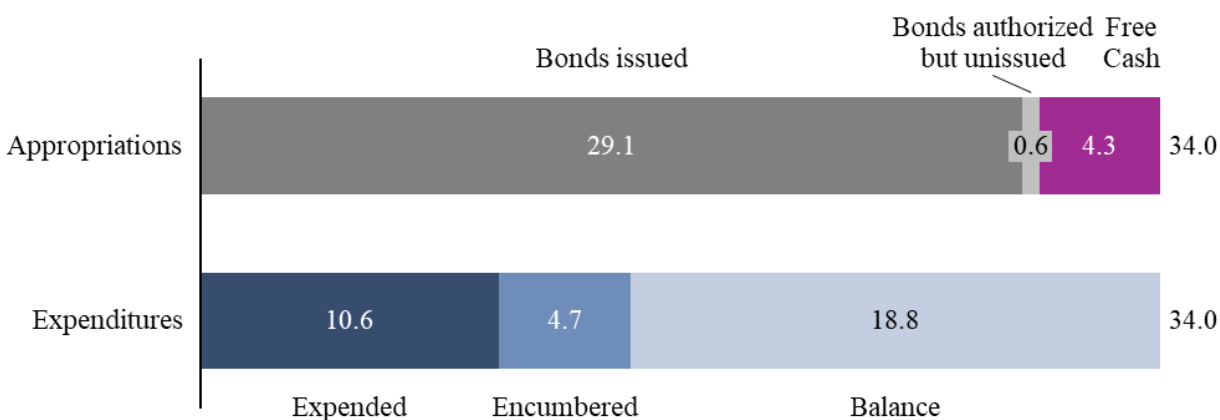
maintenance projects and the implementation of the City’s Building Energy Use Disclosure Ordinance (BEUDO).

The MFIP Program has received annual appropriations between FY21 and FY26 and is anticipated to have continued annual appropriation requests. These appropriations have supported improvements such as exterior renovations at City Hall, fire notification system installation at nine buildings, design of the Moses Youth Center HVAC system, and repairs to the Inman Square Fire House.

Prior to FY25, this program was named “Public Works: Buildings – Municipal Facilities Improvement Plan (MFIP).” Following the establishment of the Capital Building Projects Department in FY24, the project has been named “Capital Building Projects: Buildings – Municipal Facilities Improvement Plan (MFIP)” in the FY25 and FY26 budget books.

Buildings – School Building Repairs and Improvements Program

FY21-FY26 appropriation and expenditures, (\$M)

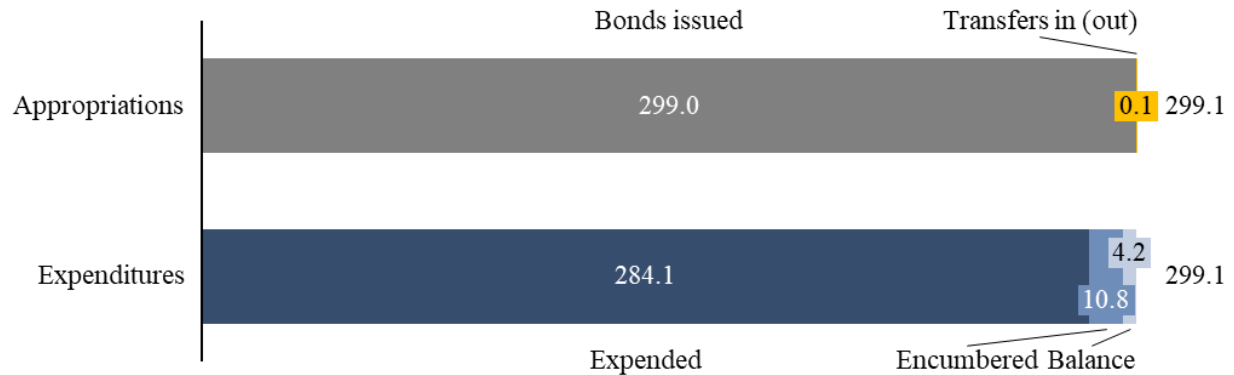


The School Building Repairs and Improvements Program supports ongoing investment and maintenance in facilities across Cambridge Public Schools to ensure students, staff, and the broader community have healthy and appropriate spaces to learn, work, and gather. The program has received annual appropriations between FY21 and FY26 and is anticipated to continue having annual appropriation requests that average \$50 million every 5 years. These appropriations have supported improvements such as design and construction of renovations to the Spring Street School, asbestos abatement, chiller replacement at the Baldwin School, and roof replacement at the Morse School.

In the FY21-FY26 budget books, this program was named “School: Building Repairs and Replacement.” It will be renamed to “School: Building Repairs and Improvements” to better reflect the work this program supports.

Buildings – Tobin Montessori and Darby Vassall Upper Schools Project

FY19-FY26 appropriation and expenditures, (\$M)



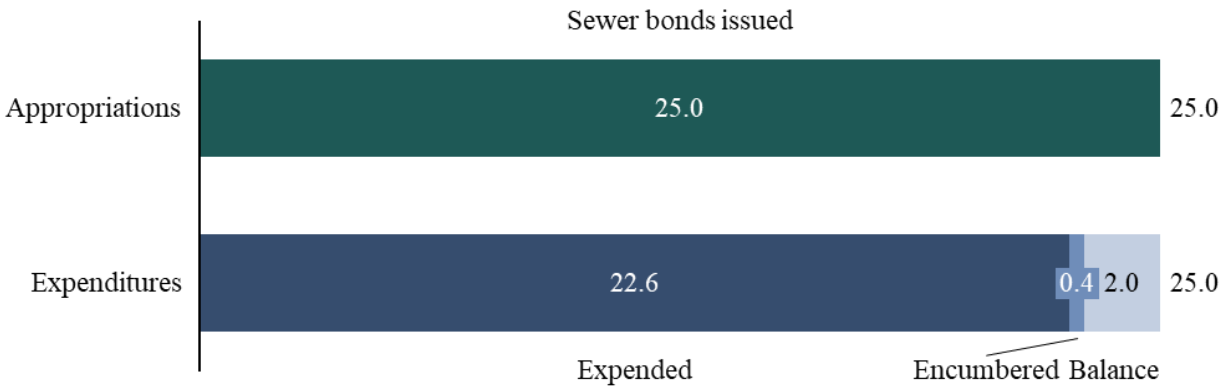
The Tobin Montessori and Darby Vassall Upper Schools Project involved the complete reconstruction of the school building at 197 Vassal Lane as a Net Zero Emissions facility and state-of-the-art school facility, along with renovations to playgrounds, athletic fields, and public open space. Classrooms in the new building were designed to foster age-appropriate learning and building materials all meet rigorous health standards. Two full-size gymnasiums and a 400-seat auditorium ensure students and community members can gather, perform, and play. This project was the third major school reconstruction in Cambridge since 2011, as part of the City’s commitment to investing in education, resilience, and community.

The building reopened in September 2025, though work continues on the open spaces and nearby streets. This work will be supported by the remaining unspent funds.

In past budget books, this project was referred to as “School: Tobin Montessori and Vassal Lane Upper School.” The former Vassal Lane Upper School is now named Darby Vassall Upper School, in honor of a formerly enslaved person who became a civil rights and educational justice leader.

Sewer/Stormwater – Alewife Program

FY20-FY26 appropriation and expenditures, (\$M)



The Sewer/Stormwater - Alewife Program works to ensure the reliability of sewer and stormwater infrastructure in the neighborhood and increase the neighborhood's resilience to climate change. Prior to FY20, funding supported phases of the program such as sewer separation in the Huron and Concord Avenue neighborhoods and Whittemore Avenue area, construction of the Alewife Stormwater Wetlands, and the reconstruction of Fresh Pond Parkway.

Funding in FY20 and FY23 supported the construction of the 1.25-million-gallon stormwater holding tank and 100,000-gallon rain garden at the Tobin Montessori and Darby Vassall Upper Schools complex to reduce flooding in the neighborhood. These improvements were identified in the Alewife Preparedness Plan as key to reducing flooding and improving the resiliency of the neighborhood to climate change.

The stormwater tank and Tobin Montessori and Darby Vassall Upper Schools building were completed in 2025, though work continues to wrap up construction on the overall complex. Unspent funds will support the completion of remaining sewer and stormwater work.

Sewer/Stormwater – Capital Repairs Program

FY21-FY26 appropriation and expenditures, (\$M)

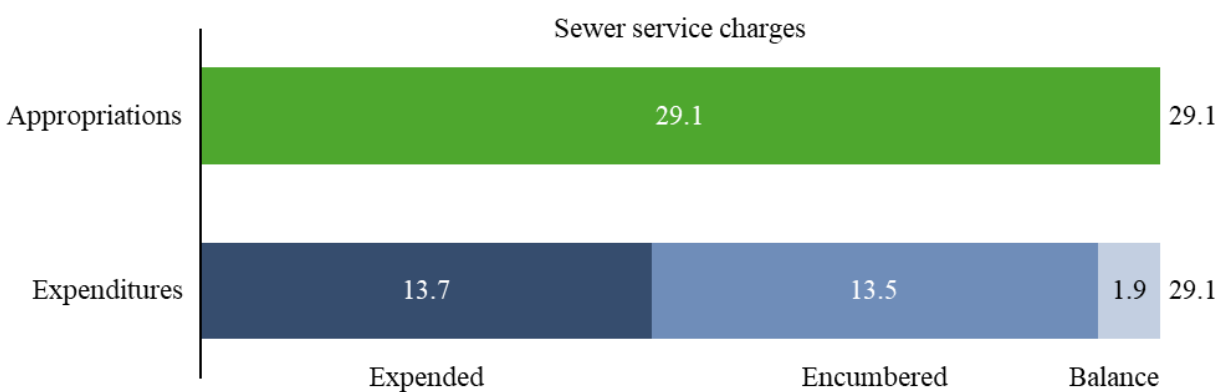


The Sewer/Stormwater – Capital Repairs Program supports ongoing work to sustain the condition of the sewer and stormwater system. This includes excavation to repair aging pipes and structures in areas that are not scheduled for larger sewer separation or stormwater projects and pipelining to prevent leaks. Continued investment in the improvement of sewer and stormwater infrastructure reduces the need for emergency responses to sewer backups and flooding and ensures the resilience and reliability of the system.

This program has received yearly appropriations between FY21 and FY26 in sewer bond loan authorizations and is anticipated to have continued annual appropriation requests.

Sewer/Stormwater – Remedial Construction Program

FY21-FY26 appropriation and expenditures, (\$M)

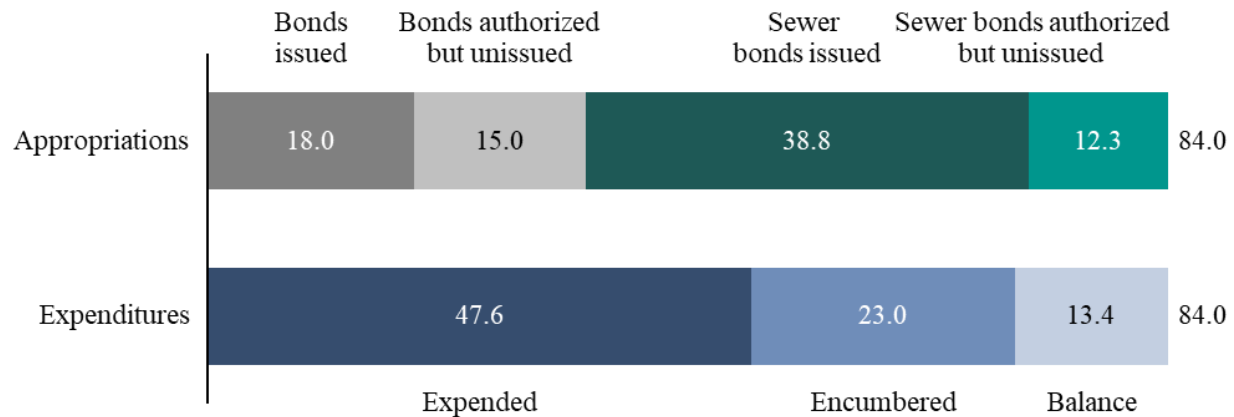


The Sewer/Stormwater – Remedial Construction Program supports the maintenance of existing sewer and drain infrastructure. This includes emergency repairs, catch basin repairs and replacements, manhole repairs and replacements, pipeline repairs and maintenance, and the cleaning and inspection of existing sewer and drain infrastructure.

This program has received yearly appropriations between FY21 and FY26 in sewer service charges. It is anticipated to have continued annual appropriation requests.

Sewer/Stormwater – River Street & Western Avenue Program

FY19-FY26 appropriation and expenditures, (\$M)



The Sewer/Stormwater River Street & Western Avenue Program supports sewer separation, stormwater management, and utility and Complete Streets upgrades in the Western Avenue and River Street area.

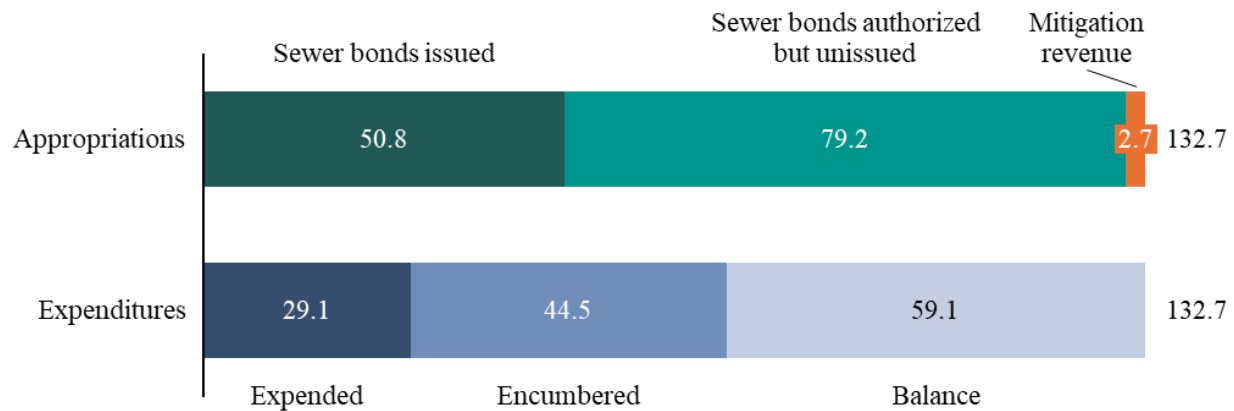
Funding appropriated in FY19, FY22, and FY24 supports ongoing work around River Street. This includes sewer separation, replacement of City utilities, coordination with private utility companies, roadway reconstruction, new sidewalks, pedestrian-scale streetlights, street trees, and Complete Streets improvements.

The next phase of the program is expected to begin around FY29 and support continued sewer separation and pipe improvements around Western Avenue. The FY27 budget book shows projected appropriation and sewer bond loan authorization requests of \$3 million in FY29 and FY30 to support this next Western Avenue phase. The City expects to have additional future appropriation requests for this program beyond FY30 as needs identified in the Combined Sewer Overflow Control Plan are refined.

In the FY19, FY22, and FY24 budget books, this program was named “Public Works: Sewer/Stormwater – River Street.” The FY25 and FY26 budget books showed outer year projected appropriation requests for this program under the name “Public Works: Sewer/Stormwater – Western Avenue & River Street” to better reflect the close relationship between sewer and stormwater improvements in the two corridors. Funds were last appropriated to support work on Western Avenue in FY14.

Sewer/Stormwater – The Port Program

FY19-FY26 appropriation and expenditures, (\$M)



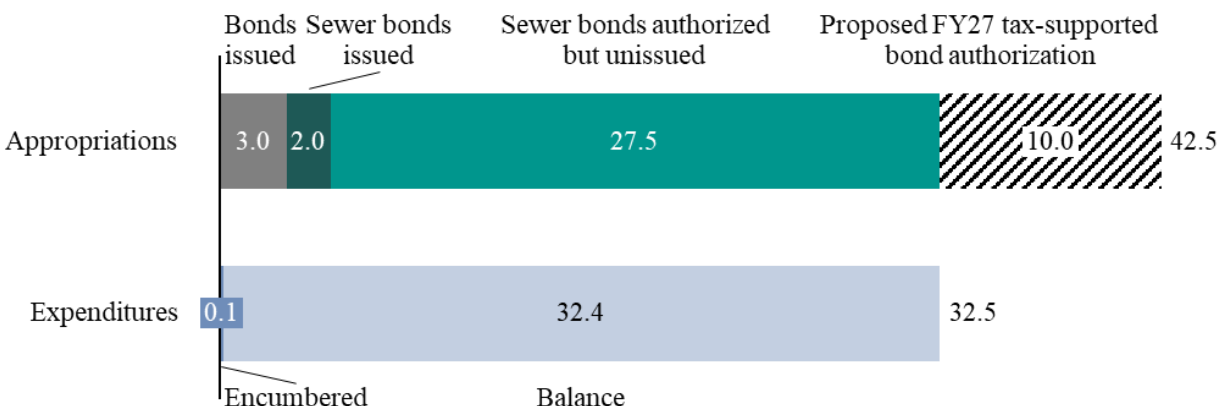
The Sewer/Stormwater – The Port Program is a multi-phase effort to reduce flooding throughout the Port neighborhood while creating a greener, more connected, and more accessible neighborhood. The Port is the City’s most vulnerable neighborhood to flooding.

Funding appropriated in FY19, FY22, FY23, and FY24 has supported the design and construction of infrastructure upgrades on neighborhood streets, design of an underground sewer tank and an underground stormwater tank with over 1 million gallons of storage, public art in the neighborhood, and the reconstruction of Clement Morgan Park and Anthony Paolillo Tot Lot.

The next phase of the program is expected to begin around FY30 and support the construction of a new underground sewer holding tank on Windsor Street. The FY27 budget book shows a projected appropriation and sewer bond loan authorization request of \$20 million in FY30 to support this next phase. The City expects to have additional future appropriation requests for this program beyond FY30 as needs are identified to continue reducing the risk of flooding.

Streets – Central Square Project

FY21-FY26 appropriation and expenditures, (\$M)



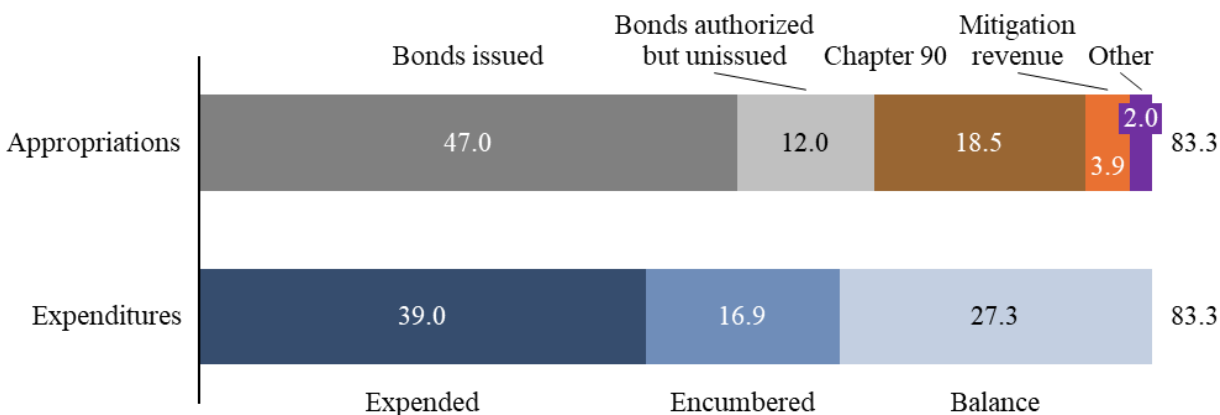
The Streets – Central Square Project includes various street and sewer improvements along Massachusetts Avenue between Bigelow Street and Sidney Street. Street improvements include separated bicycle lanes, paving, limited sidewalk construction, and bus boarding islands to improve safety along the corridor. The project also includes targeted upgrades to public realm features such as public art, new street trees, better bus stop facilities, and continued outdoor dining. This project helps the City meet the Cycling Safety Ordinance requirement of installing separated bike lanes on all of Massachusetts Avenue, as well as supports the City’s commitment to Complete Streets, Vision Zero, and the Urban Forestry Master Plan. Design and construction of utility improvements began in 2025.

Funding was appropriated for this project in FY23 and FY26. The FY26 appropriation and sewer bond authorization of \$27.5 million will likely not be fully issued. The FY27 budget will include a request for an appropriation and tax-supported bond authorization of \$10 million to better reflect the type of work—street versus sewer—that will be completed. After the project is complete, the City will submit a rescission request for any remaining authorized unissued sewer bonds.

This project has also appeared in the FY22, FY24, and FY25 budget books. Projected outer year appropriation requests shown in these years have changed as cost estimates and project timelines are refined. In particular for this project, significant construction on other projects in the area around Central Square (e.g., River Street & Western Avenue Program, upcoming MBTA Elevator and Station Utility Project) have influenced the timeline.

Streets – Complete Streets Reconstruction Program

FY21-FY26 appropriation and expenditures, (\$M)

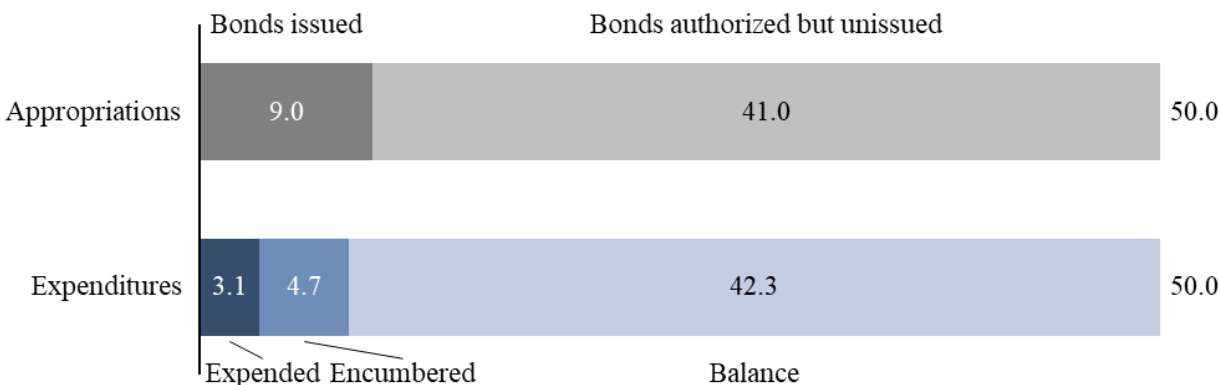


The Complete Streets Reconstruction Program supports the reconstruction of streets and sidewalks for the safe access and use of all users, including pedestrians, bicyclists, motorists, and public transportation users, of all ages and abilities. Priority is placed on locations where street, sidewalk, and bike facilities are in poor condition; locations serving significant pedestrian populations or bus routes; requests by the Cambridge Commission for Persons with Disabilities; and priority routes identified in the City’s Bicycle Network Plan.

This program has received annual appropriations between FY21 and FY26. This funding comes from a number of sources, including tax-supported bond loan authorizations, Chapter 90, mitigation revenue, departmental brick sidewalk revenue, and the street preservation offset fund. Further explanations of these funding sources can be found on page VI-4 and VI-5 of the FY26 budget book. This program is anticipated to have continued annual appropriation requests.

Streets – Massachusetts Avenue – Waterhouse to Alewife Brook Parkway Project

FY21-FY26 appropriation and expenditures, (\$M)



The Massachusetts Avenue – Waterhouse to Alewife Brook Parkway Project supports the design and construction of partial-build bicycle lanes on Massachusetts Avenue between Waterhouse

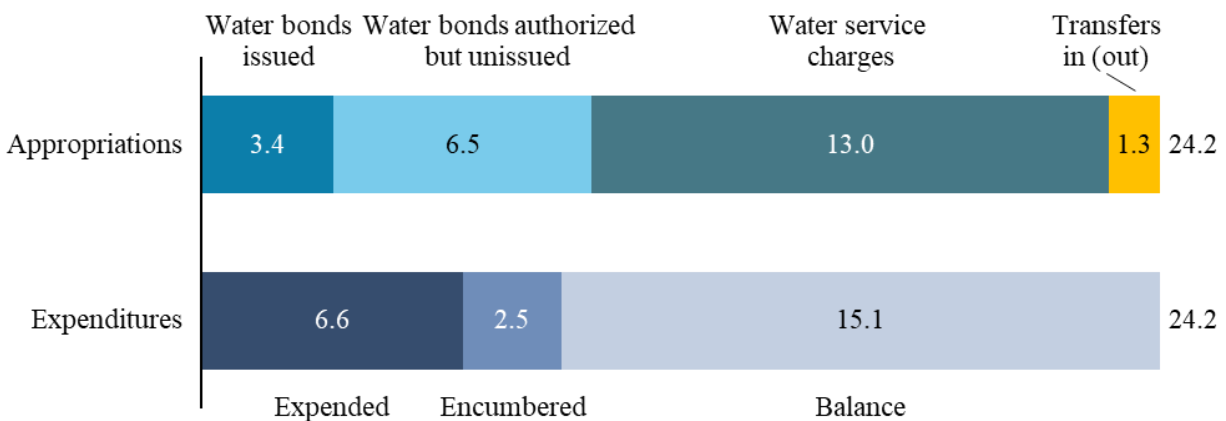
Street and Alewife Brook Parkway. This project helps the City meet the Cycling Safety Ordinance requirement of installing separated bike lanes on all of Massachusetts Avenue. Work includes removing sections of the median, paving, pedestrian ramps, separated bike lanes, operational improvements for transit, and coordination with critical utility upgrades. These changes will allow for separated bike lanes while maintaining curb uses such as outdoor dining, loading, and on-street parking.

Funding for this project comes from a \$50 million appropriation and bond authorization in FY24. No additional appropriations are expected to fund this project. This project also appeared in the FY23, FY25, and FY26 budget books, but only with outer year appropriations. No funds were appropriated in FY23, FY25, or FY26 for this project. In FY23, the project was named “Public Works: Streets – Mass Ave – Harvard Sq to Alewife Brook Parkway (Partial Build)” and in FY24, FY25, and FY26 budget books, it was named “Public Works: Streets – Mass Avenue – Waterhouse to Alewife Brook Parkway.” The scope of the project has not changed over the years. The naming change was solely an effort to clarify the geographic bounds of the project.

Outer year appropriation plans have also changed slightly over the years. The FY23 page showed an anticipated \$40 million appropriation in FY24. The FY25 and FY26 budget books showed an anticipated additional appropriation of \$9.5 million in FY27. The FY27 appropriation will no longer be requested as the \$50 million is expected to completely fund the street elements of the project. These adjustments to appropriation plans are expected as the City continually refines its overall capital plan, as well as specific project scope and cost.

Water – Water Works Construction Program

FY21-FY26 appropriation and expenditures, (\$M)



The Water Works Construction Program supports planned improvements to repair and replace water mains and emergency repairs such as to fire hydrants or valves. Planned water main replacement and repair projects are often done in coordination with the Department of Public Works’ street reconstruction projects. These regular investments reduce the potential of leaks and ensure the resilience and reliability of the City’s water infrastructure.

This program has received yearly appropriations between FY21 and FY26 in water bond loan authorizations and water service charges. It is anticipated to have continued annual appropriation requests.

Conclusion

Over the past six years, the City has invested in 15 major capital initiatives that have improved Cambridge's open spaces, municipal buildings, school buildings, sewer and stormwater infrastructure, streets, and water infrastructure. These projects ensure the City continues to deliver high-quality services and infrastructure to residents and community members, whether through education, water and sewer utilities, or safe streets and paths for all modes of travel.

The Finance Department and Budget Office are committed to improving how we communicate and present the City's capital budget. As part of this effort, the names of some initiatives may occasionally be updated in the budget book to enhance clarity. Similarly, departments across the City work to present a five-year plan of current and future initiatives in the budget book. However, the funding estimates beyond the current fiscal year are subject to change as projects and cost estimates are refined. Only amounts in the current fiscal year are appropriated.

For the FY27 budget book, the Finance Department and Budget Office are working to increase the readability, transparency, and consistency across our capital initiative pages. In particular, we are working to highlight the total cost of projects at the beginning of each project description and ensure the level of detail included on the status of prior funding is consistent across initiative pages. We will continue to explore potential adjustments and improved forms of communication around the capital budget.

Very truly yours,



Katherine Watkins

Deputy City Manager



Claire Spinner

Assistant City Manager for Fiscal Affairs

Appendix A: Appropriation funding sources

 Bonds issued: tax-supported bonds already sold	 Bonds authorized but unissued: tax-supported bonds authorized but not sold
 Sewer bonds issued: sewer rate-supported bonds already sold	 Sewer bonds authorized but unissued: sewer rate-supported bonds authorized but not sold
 Water bonds issued: water rate-supported bonds already sold	 Water bonds authorized but unissued: water rate-supported bonds authorized but not sold
 Sewer service charges: revenues generated by sewer usage	 Water service charges: revenues generated by water usage
 Community Preservation Act: state and local funds for open space, historic preservation, and community housing	 Free Cash: surplus funds that are unrestricted and available for appropriation
 Transfers in (out): funds transferred in from or out to related projects or programs	 Mitigation revenue: funds from developers for zoning ordinance amendments and special permits
 Chapter 90: state reimbursement of documented roadway expenditures	 Other: includes departmental revenue, street preservation offset fund, grant, and property tax funding
 Proposed FY27 tax-supported bond authorization	

Expenditure types

 Expended: funds already spent on the project or program	 Encumbered: funds committed to an ongoing contract or piece of work but not yet spent
 Balance: appropriated funds that are neither spent nor committed to a specific contract	

Appendix B: Appropriations for major capital initiatives by fiscal year, (\$M)

	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	Total
Multi-Use Paths Program – Linear Park and Danehy / New Street Path	-	0.4	0.6	-	15.0	-	-	-	16.0
Buildings – 221 Mount Auburn Street Project	-	-	-	-	-	-	-	20.0	20.0
Buildings – Fire Headquarters Project	3.0	22.0	-	-	37.0	15.0	-	-	77.0
Buildings – Municipal Facilities Improvement Plan (MFIP) Program	-	-	16.0	10.0	20.4	35.4	4.4	11.1	97.2
Buildings – School Building Repairs and Improvements Program	-	-	4.0	1.8	1.8	3.8	2.6	20.0	34.0
Buildings – Tobin Montessori and Darby Vassall Upper Schools Project	3.0	10.0	237.0	49.0	-	-	-	-	299.0
Sewer/Stormwater – Alewife Program	-	15.0	-	-	10.0	-	-	-	25.0
Sewer/Stormwater – Capital Repairs Program	-	-	6.0	6.0	6.0	6.0	8.0	7.0	39.0
Sewer/Stormwater – Remedial Construction Program	-	-	3.1	2.8	2.5	3.0	7.0	10.8	29.1
Sewer/Stormwater – River Street & Western Avenue Program	34.0	-	-	20.0	-	30.0	-	-	84.0
Sewer/Stormwater – The Port Program	40.0	-	-	2.7	60.0	30.0	-	-	132.7
Streets – Central Square Project	-	-	-	-	5.0	-	-	27.5	32.5
Streets – Complete Streets Reconstruction Program	-	-	8.5	8.9	13.0	14.0	17.0	21.9	83.3
Streets – Massachusetts Avenue – Waterhouse to Alewife Brook Parkway Project	-	-	-	-	-	50.0	-	-	50.0
Water – Water Works Construction Program	-	-	2.0	1.8	2.0	2.0	8.3	6.9	22.9
Annual Total	80.0	47.4	277.2	102.9	172.7	189.2	47.1	125.1	1,041.6

Note: Amounts may not sum to totals due to rounding.

Appendix C: Appropriations and expenditures by initiative and funding type, (\$M)

	Appropriation	Bonds issued	Bonds authorized but unissued	Transfers in (out)	Proposed future appropriation	Expended	Encumbered	Balance
Multi-Use Paths Program – Linear Park and Danehy / New Street Path	16.0	6.2	8.8	-	-	2.7	6.8	6.5
Bond Proceeds	15.0	6.2	8.8	-	-	1.7	6.8	6.5
Community Preservation Act	1.0	-	-	-	-	1.0	-	-
Buildings – 221 Mount Auburn Street Project	20.0	-	-	-	-	5.0	6.4	8.6
Free Cash	20.0	-	-	-	-	5.0	6.4	8.6
Buildings – Fire Headquarters Project	77.0	70.0	7.0	-	-	53.8	17.7	5.5
Bond Proceeds	77.0	70.0	7.0	-	-	53.8	17.7	5.5
Buildings – Municipal Facilities Improvement Plan (MFIP) Program	97.2	76.5	19.4	0.1	-	38.6	10.0	48.6
Bond Proceeds	95.9	76.5	19.4	0.1	-	38.2	9.9	47.9
Free Cash	1.3	-	-	-	-	0.5	0.1	0.7
Buildings – School Building Repairs and Improvements Program	34.0	29.1	0.6	-	-	10.6	4.7	18.8
Bond Proceeds	29.7	29.1	0.6	-	-	6.9	4.7	18.2
Free Cash	4.3	-	-	-	-	3.7	0.0	0.6
Buildings – Tobin Montessori and Darby Vassall Upper Schools Project	299.0	299.0	-	0.1	-	284.1	10.8	4.2
Bond Proceeds	299.0	299.0	-	0.1	-	284.1	10.8	4.2
Sewer/Stormwater – Alewife Program	25.0	25.0	-	-	-	22.6	0.4	2.0
Sewer Bond Proceeds	25.0	25.0	-	-	-	22.6	0.4	2.0
Sewer/Stormwater – Capital Repairs Program	39.0	30.0	9.0	-	-	26.3	5.7	7.0
Sewer Bond Proceeds	39.0	30.0	9.0	-	-	26.3	5.7	7.0

	Appropriation	Bonds issued	Bonds authorized but unissued	Transfers in (out)	Proposed future appropriation	Expended	Encumbered	Balance
Sewer/Stormwater – Remedial Construction Program	29.1	-	-	-	-	13.7	13.5	1.9
Sewer Service Charges	29.1	-	-	-	-	13.7	13.5	1.9
Sewer/Stormwater – River Street & Western Avenue Program	84.0	56.8	27.3	-	-	47.6	23.0	13.4
Sewer Bond Proceeds	51.0	38.8	12.3	-	-	28.3	10.3	12.5
Bond Proceeds	33.0	18.0	15.0	-	-	19.3	12.8	0.9
Sewer/Stormwater – The Port Program	132.7	50.8	79.2	-	-	29.1	44.5	59.1
Sewer Bond Proceeds	130.0	50.8	79.2	-	-	26.5	44.5	59.0
Mitigation Revenue	2.7	-	-	-	-	2.6	0.0	0.1
Streets – Central Square Project	32.5	5.0	27.5	-	10.0	-	0.1	32.4
Sewer Bond Proceeds	29.5	2.0	27.5	-	-	-	0.1	29.4
Bond Proceeds	3.0	3.0	-	-	10.0	-	-	3.0
Streets – Complete Streets Reconstruction Program	83.3	47.0	12.0	-	-	39.0	16.9	27.3
Bond Proceeds	59.0	47.0	12.0	-	-	27.4	10.8	20.8
Chapter 90	18.5	-	-	-	-	9.3	5.8	3.4
Mitigation Revenue	3.9	-	-	-	-	0.7	0.2	2.9
Street Preservation Offset Fund	1.2	-	-	-	-	0.9	0.1	0.2
Grant	0.4	-	-	-	-	0.4	-	-
Departmental Revenue	0.2	-	-	-	-	0.2	0.0	0.0
Property Taxes	0.2	-	-	-	-	0.2	-	-
Streets – Massachusetts Avenue – Waterhouse to Alewife Brook Parkway Project	50.0	9.0	41.0	-	-	3.1	4.7	42.3
Bond Proceeds	50.0	9.0	41.0	-	-	3.1	4.7	42.3
Water – Water Works Construction Program	22.9	3.4	6.5	1.3	-	6.6	2.5	15.1
Water Service Charges	13.0	-	-	1.3	-	5.6	2.1	6.6
Water Bond Proceeds	9.9	3.4	6.5	-	-	1.0	0.4	8.5
Grand Total	1,041.6	707.7	238.3	1.5	10.0	582.9	167.8	292.5

Note: Amounts may not sum to totals due to rounding